### **Operations**

## Helping you rapidly transform your business

#### Act now to recover

Many industries will see lower top-line revenue and need to adjust their cost-base and reshape their business to deliver sufficient returns.

Rapid cost

reduction

**Strategic** 

options

**CBT** 

**CRO** 

We can support you with your urgent short-term cash needs, tactical medium-term cost reduction, as well as delivering a strategic view of what is required to ensure drive a strong recovery for your business.

Supply

chain

#### Supply chain resilience Assessment and support

- · Supply chain mapping & analytics
- · Logistics and security
- · Distributors, agents and resellers
- · Critical labour availability
- · Digital operations and cyber security
- ESG compliance
- Contract and commercial
- · Claims and losses

#### **Managed exits**

#### Assessment and suppor

- Options analysis including strategy development and planning
- Monitoring and controlling wind down projects
- Coordinate closing out the myriad of financial, tax, regulatory, legal and administrative issues
- Liquidation

# P&O

Simplification

**Exits** 

#### Corporate simplification

#### Reducing complexity

- · Identify and deal with legacy issues
- Close dormant or low activity legal entities
- · Reduce complexity within a business
- Save costs and management time and costs from maintaining dormant entities
- Release tied up capital
- Improve attractiveness to third parties

#### People & organisation

- Advice on people-related risks, costs and plans relating to restructuring and change programmes
- Review, summarise and implement cost-reduction and efficiency saving options
- Access to employment law and other legal advice

#### Rapid cost reduction Find and realise Quick Win savings

- Rapid multi-disciplinary cost reduction programmes, run typically within a 6-8 week period, focussed on savings that can be realised within 6 months
- Rapid action that leads to liquidity improvement
- Buys time to then focus on broader Cost Based Transformation.

#### Cost based transformation Enterprise-wide cash / cost release

- CBT is a way to self-fund stabilisation or growth of the business through rapid release of cost and cash
- Enterprise-wide focus on right-sizing a cost base to support strategic priorities or current reality
- Continual focus on implementation to quickly build up a cash buffer for reinvestment in further savings
- Give clients more time and confidence to withstand the crisis and its aftermath

#### Chief Restructuring Officer Skilled, experienced support

- Experienced individual(s) are placed into organisations to work alongside management
- Expert support in the rapid development and execution of successful restructurings
- We also have access to a network of experienced independent turnaround professionals if PwC are unable to take on roles directly

#### Our team



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