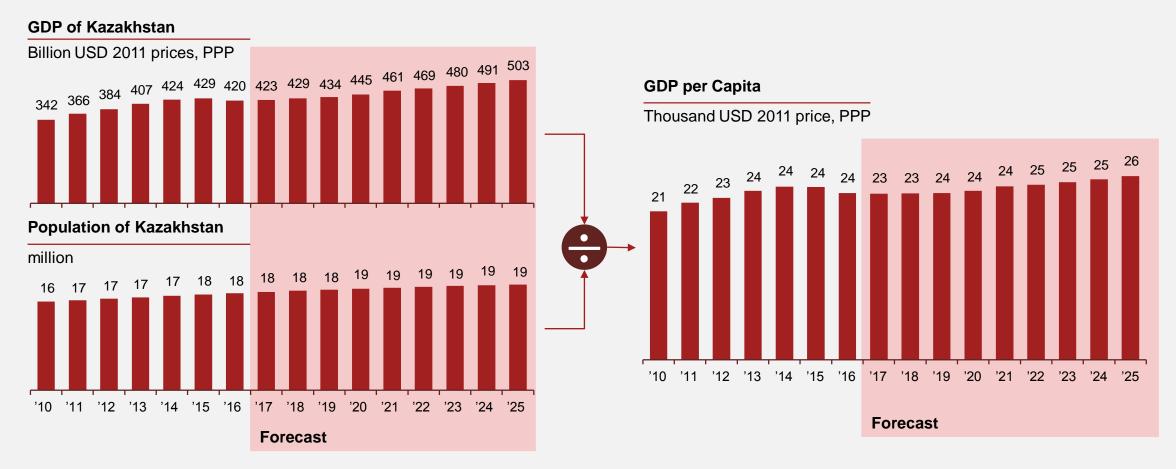




Real GDP per capita PPP is expected to stay about 25k USD per capita

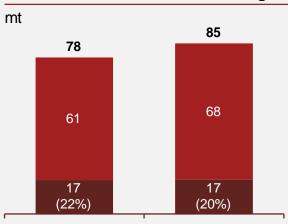


Source: stat.gov.kz, University of Denver

The key growth driver of eCommerce spend is Oil revenues

Performance

Crude Oil Production and Refining



- Oil prices recovered from early 2016 lows and have stabilized around \$50/barrel
- Future Growth Project and other large-scale projects were announced in 2016
- State-owned downstream and petrochem projects lagged due to mismanagement

Policy

Helpful

- Energy Ministry announced its plans to max up crude production before fossil fuels become obsolete
- Effort on behalf of both Gov't and SK to reduce oil losses
- **Small-scale refineries** have received the permission to operate and scale up
- Retail petroleum-product prices were deregulated
- Discussions of **sovereign guarantee** to investors into petrochem projects
- Digitalization

But:

- Privatization of the Big 3 refineries was announced in early 2016 and then postponed
- **Privatization of KMG** mulled to be delayed by another year into 2020

Outlook

- · Key focus: Tengizchevroil, Kashagan, KPO
- Similar-scale oil projects likely if:
 - Discovery of new oil reserves
 - Cooperation among large players in North Caspian
- Demand for smaller-size technologies:
 - Oil transportation
 - Refineries
 - Add-on petrochemical solutions
- Large-scale 'simple' solutions to reduce losses and pilferage
- Limited modernization efforts at refineries

Due to its smaller size, Kazakhstan cannot influence prices, but its Government is taking steps to improve the production levels and value-add processing

Source: TCO, KPO, NCOC, Ministry of Energy of Kazakhstan

By 2050 Kazakhstan strives to become one of the 30 most developed countries

Membership in following organisations will result in:



Within region (182.7 mln people)

- Free movement of labour
- No custom duties, free customs declaration, customs control
- Free movement of goods, services, capital



- Advices in public governance, fiscal affairs
- Increase of competitiveness and business climate
- Projects in education, health, employment and social inclusion



- Increased transparency
- Decreased customs tariffs (from 10.6% to 6.1%)
- Increased trade quality standards
- Liberalisation of financial and communication services
- Increase of KZ export

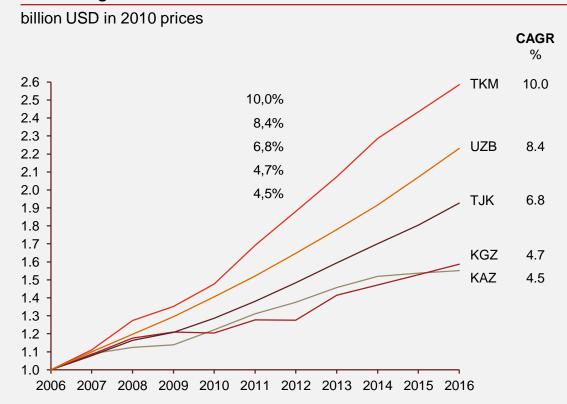
Source: Ministry of Economy, Ministry of Finance

The Central Asia



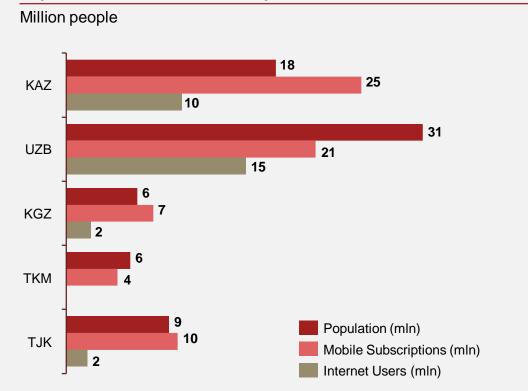
Real GDP in the greater Central Asia is growing, internet penetration is uneven

Real GDP growth in 2006-2016



Source: internetworldstats.com, wearesocial.com

Population, mobile and internet penetration, 2016



- Multiple mobile subscriptions per person causes larger number of number of mobile subscriptions than population
- Thus, we assume full coverage of mobile users in KAZ, KGZ, TJK

Size of eCommerce Market in Kazakhstan Highlights:

- 1 billion USD in 2016
- 2 billion USD by 2020

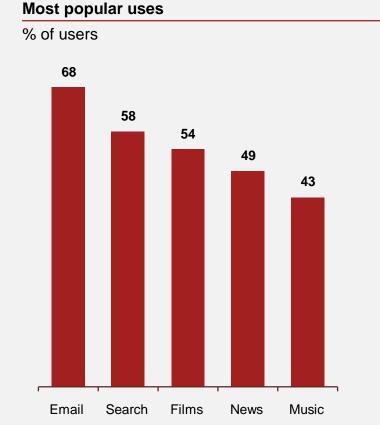
Current eCommerce market is around 1 billion USD

1 bln USD

KZ e-Commerce market in 2016

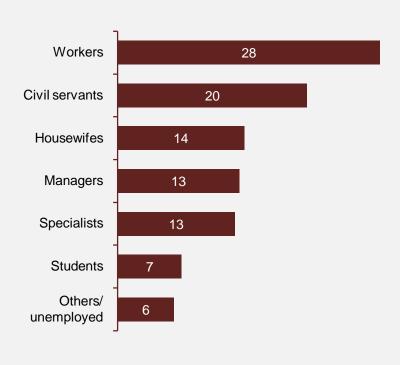
Inferred from comparison of:

- Official stats
- Survey of Entrepreneurs by the National Chamber
- Tax filings
- Analytical reports



Occupation profile

% of users

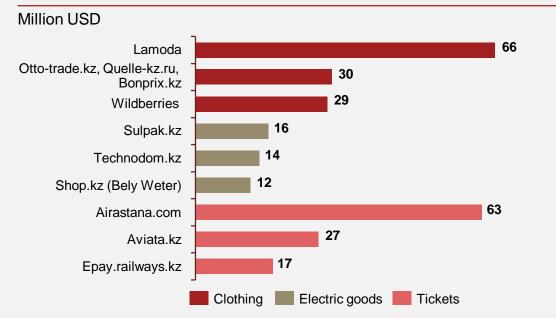


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Source: National Chamber of Entrepreneurs, Satu.kz, Forbes.kz

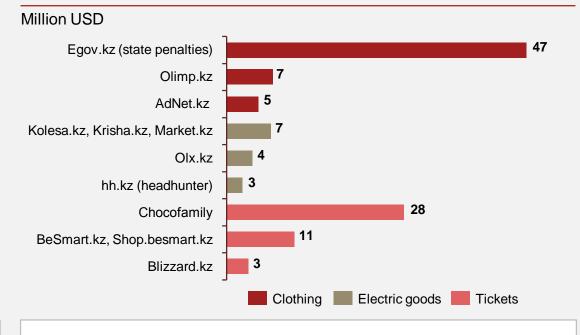
Top e-Commerce retail and service companies

Online retail — Revenue 2015





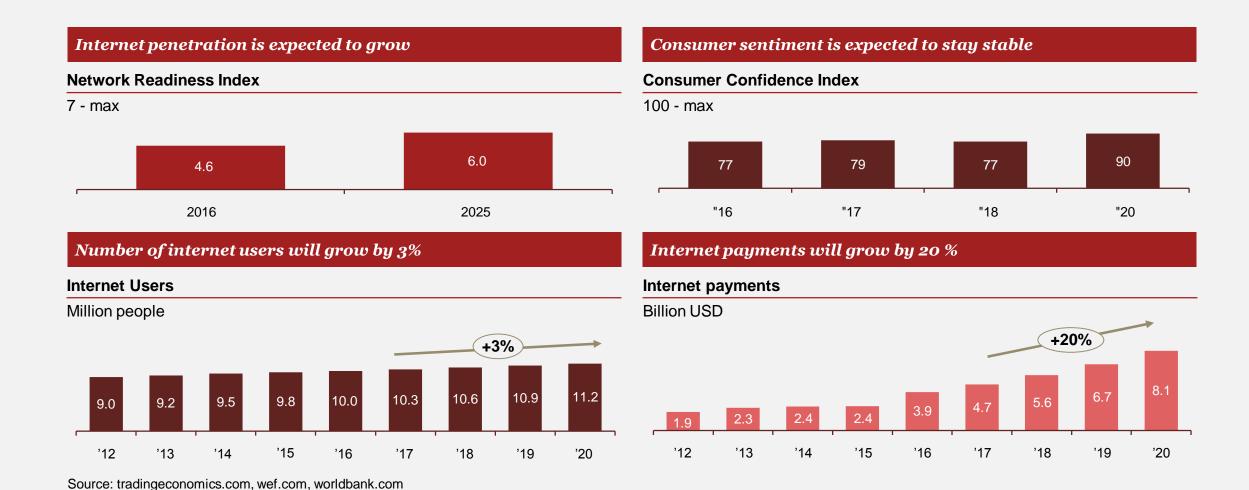
Online services — Revenue 2015





Source: Forbes.kz

KZ eCommerce market is expected to grow due to following factors



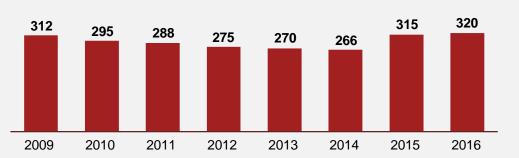
PwC

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Mail is becoming replaced by parcels as key source of revenue for Kazpost

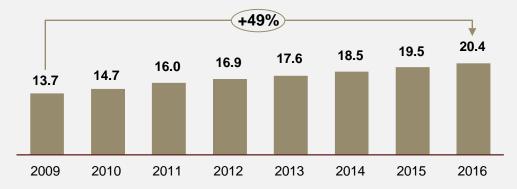
Mail volume, 2009-2016

In millions



Parcel volume, 2009-2016

In millions



Source: Forbes.kz

Comments

- Since 2009, parcel business has grown with reliable stability; mail business has declined before recovering
- Growth in parcels due to **E-commerce**;
- Physical volumes grow (CAGR 6%) but average revenue per parcel has declined;
- **Electronic payments** outplace traditional payment business

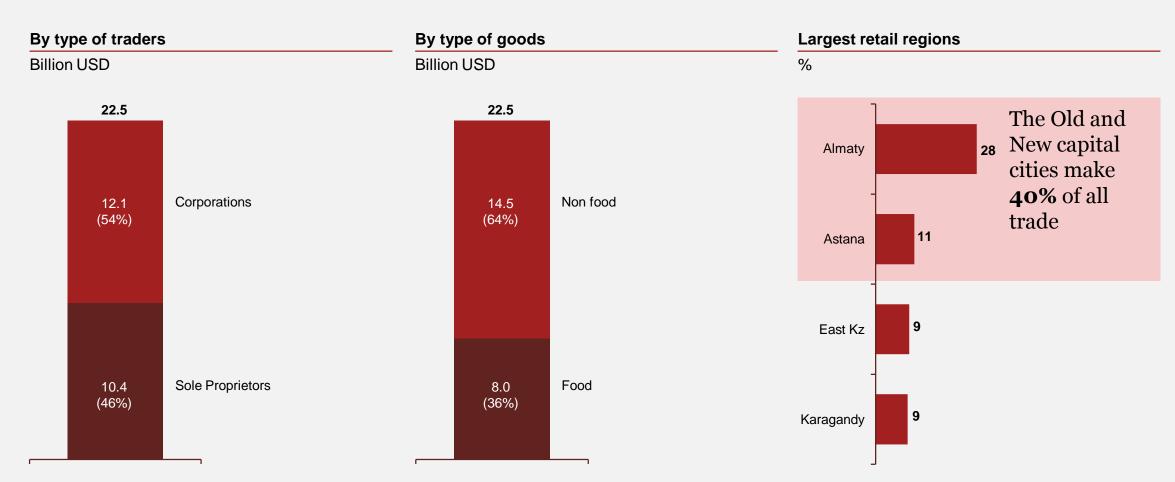
Kazpost estimates growth of E-Commerce

to exceed 2 bln USD by 2020

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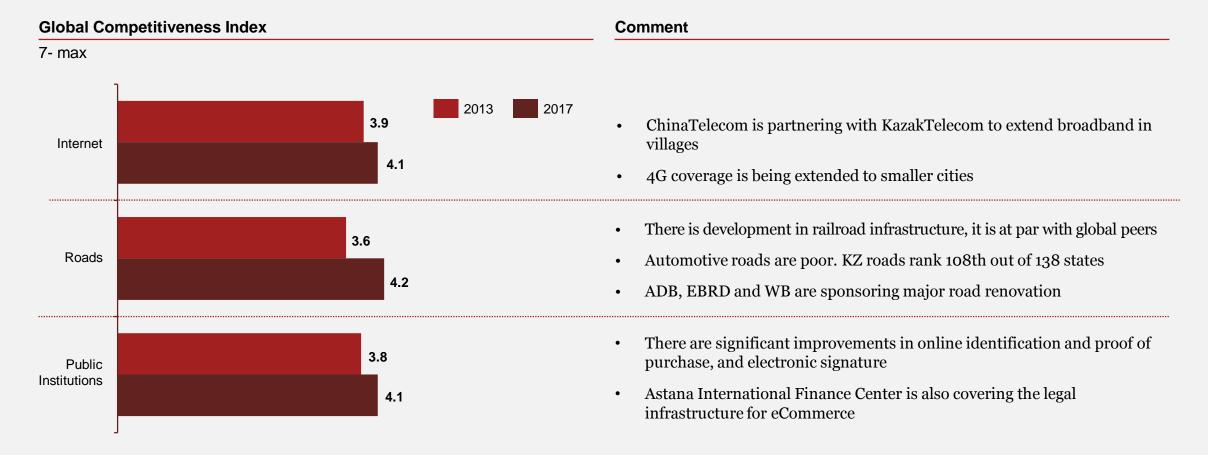


Retail Trade 2016 above 20 billion USD, but concentrated in two largest cities



Source: stat.gov.kz

The rest of the country is not entirely ready for eCommerce

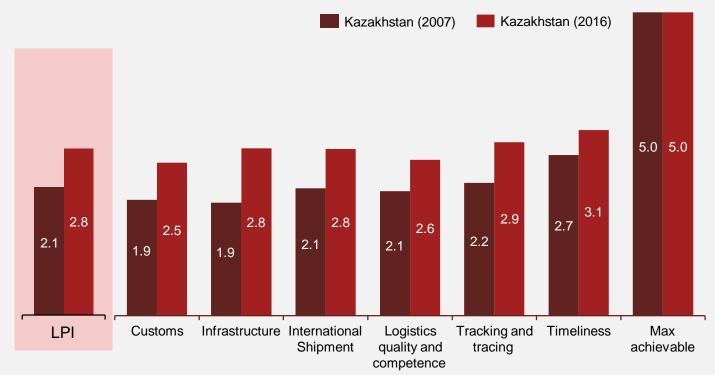


Source: World Bank, internetworldstats.com, wearesocial.com

Logistics developing, but weak relative to maximum achievable

Logistics Performance Index

5- max



Source: World Bank

Current logistics system consists of 88,400 km of roadways; 14,205 km of railways; 3,900 km of waterways; and up to 61,000 km of air routes.

Road and rail systems carry nearly 90% of its total cargo load.

There are certain developments of roads, but slow and weak relative to benchmark



Increase of Logistic Performance Index in 10 years

... and the Government is addressing it through investment and institutional reform

Government initiative "Digital Kazakhstan"

Channels	Actions	Agencies
Logistics	Reduce delivery times of goods	Kazpost
Ecommerce	Creation of e-commerce and Fulfillment centers	Kazpost, Ministry of Energy, Ministry of Finance, NPP
	Review regulation of ecommerce (including indirect budget financing)	Ministry of Energy, Chamber of Entrepreneurs
Eco-system	Remote ID and verification	National Bank, Ministry for IT, Ministry of Justice, MIA, Ministry of Finance, AFK, banks
	Online sale of insurance	National bank

Astana International Financial Centre (extrajudicial body)

- Create unified electronic platform, on basis of Chinese cross-border e-commerce platform "Jumore" (Zhejiang «Jumore» E-Commerce Co. Ltd)
 - Integrated transport infrastructure, customs and postal services
 - Support in finances, logistics, Big Data, Technology,
 Consultancy and certification
- Practice of English Law, international arbitrage, taxation exemptions, simplified visa and control regimes

Source: Government of Kazakhstan



Recent interest by Chinese companies in Kazakhsta: Kerry logistics

- Kerry Logistics is a large Chinese transportation and logistics company
- In 2017, Kerry Logistics completed acquisition of one of the largest logistics company in Kazakhstan and neighbouring countries
- The opportunity was enhanced as the Target had gone through a turmoil caused by devaluation and hostile economic environment, and that allowed attractive valuations
- PwC Conducted a robust analysis of the company and helped the client to build solid negotiation position:
 - valuation;
 - secure protection against risks
- Our client was able to renegotiate terms substantially to own benefit and proceed to deal closing

"We are very excited about this joint venture, part of our strategy to take advantage of the Belt and Road Initiative. The new partnership will provide new options and cost-efficient multimodal solutions to access to the strongest network in Asia." William Ma, Group Managing Director of Kerry Logistics

Source: Kerry Logistics

Recent interest by Chinese companies in Kazakhsta: China Telecom

Case

- Currently, the broadband penetration is very low in rural areas
- Speed of internet in rural areas is 30 times slower than in cities
- 6700 villages
- Almost a million households



Source: Kazaktelecom, China telecom

Agreement



- A new partnership between China Telecom and Kazakhstan's largest telecoms firm JSC Kazakhtelecom
- Helping high-capacity route from Hong Kong to Europe
- Fiber optics connections

Results

- Increased connectivity of rural areas
- New options for setting eCommerce links between producers and consumers in remote areas and trade centers



Contact

Kostya Yeliseyev Partner, PwC Eurasia Deals Leader

konstantin.yeliseyev@kz.pwc.com

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