



# Supply Chain Reform under the Belt & Road Initiative

- Thailand

January, 2019

# Thailand Overview



**1**

**Exchange rate**

1 CNY = 4.8090 THB

Source: Average Counter Rates Quoted by Commercial Banks, Bank of Thailand, 17 Dec 2018

**2**

**Trade & tax agreement**

Preferential duty rates are available on imported goods from countries that have a free trade agreement (FTA) with Thailand

**3**

**Social environment**

Population of 67.7 million (2.73% of which is a non-Thai citizen) where 38.74 million are labour force

Source: The National Statistical Office

**4**

**Special zoning**

Eastern Economic Corridor (Rayong, Chonburi, and Chachoengsao )

**5**

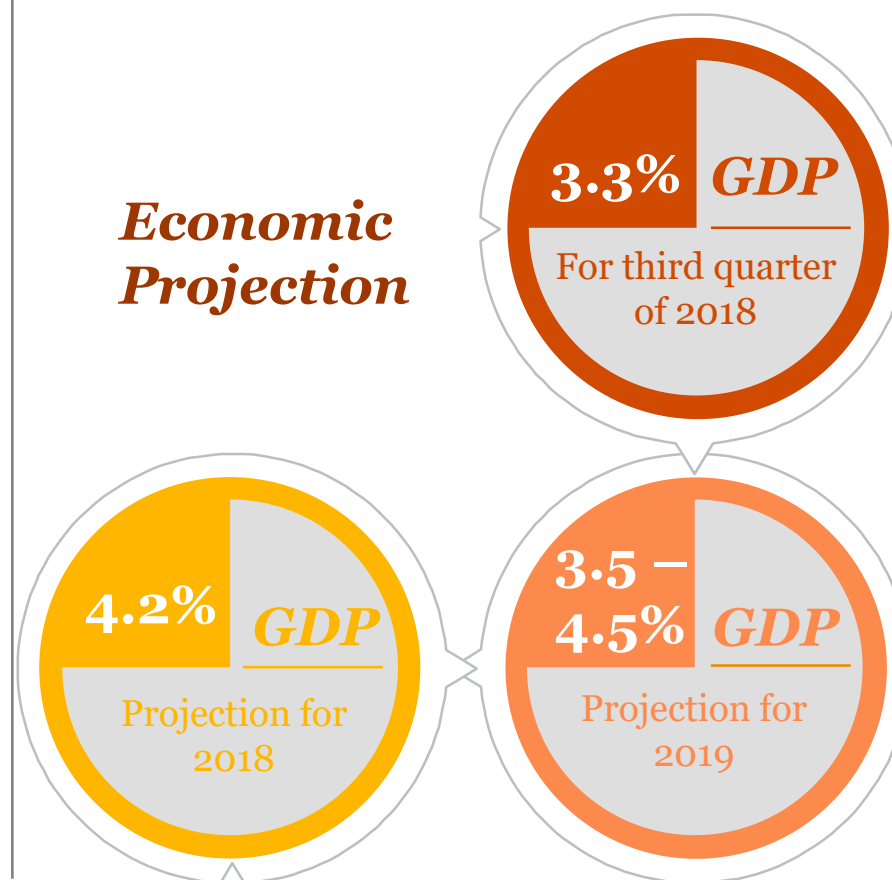
**Advantages**

Geographic advantage which supports connectivity among countries, along with governmental policies for expediting investment

# Thailand's economic overview



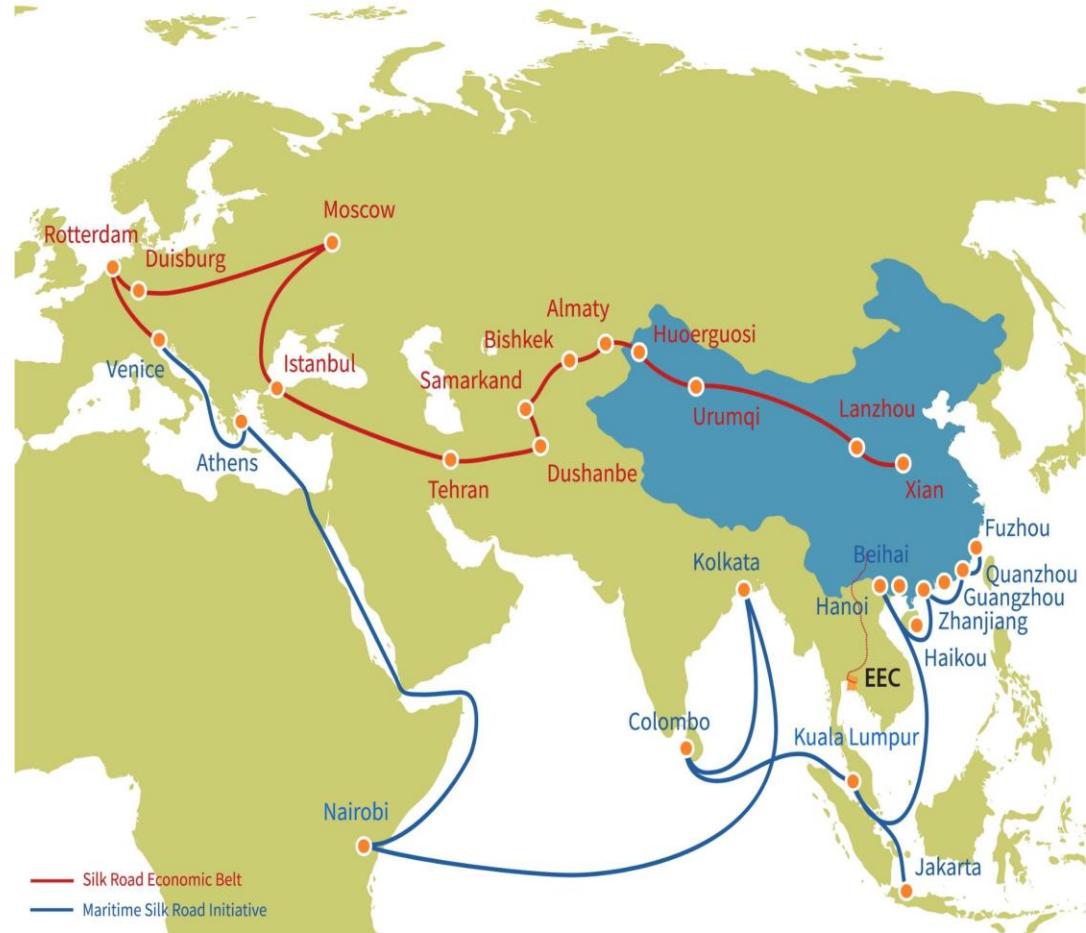
## Economic Projection



Source: Office of the National Economic and Social Development Board (NESDB),  
Economic Report as of Nov 19, 2018

# SEA Overview

# Belt & Road Initiative



Source: BRI And EEC Connectivity For The Future Presentation, EEC Office

[https://www.eeco.or.th/sites/default/files/BRI%20AND%20EEC\\_CONNECTIVITY%20FOR%20THE%20FUTURE\\_Dr%20Kanit\\_TH\\_25%20Aug%202018.pdf](https://www.eeco.or.th/sites/default/files/BRI%20AND%20EEC_CONNECTIVITY%20FOR%20THE%20FUTURE_Dr%20Kanit_TH_25%20Aug%202018.pdf)

# Form of Business Organisation

| Representative office                  | Regional office                        | Branch office                                      | Limited company                                      |
|----------------------------------------|----------------------------------------|----------------------------------------------------|------------------------------------------------------|
| No license required                    | No license required                    | License required but waived for certain activities | Must register for incorporation                      |
| Same entity and share liability        | Same entity and share liability        | Same entity and share liability                    | Separate legal entity and liability                  |
| No new shareholders                    | No new shareholders                    | No new shareholders                                | At least 3 shareholders                              |
| At least 1 manager working in Thailand | At least 1 manager working in Thailand | At least 1 manager working in Thailand             | At least 1 director working in Thailand              |
| Capital at least THB 2 million         | Capital at least THB 2 million         | Capital at least THB 3 million                     | Must have an office in Thailand and register for VAT |
| No revenue generated                   | No revenue generated                   | Able to generate revenue                           | Capital at least THB 2 or 3 million                  |
|                                        |                                        |                                                    | Revenue generated                                    |

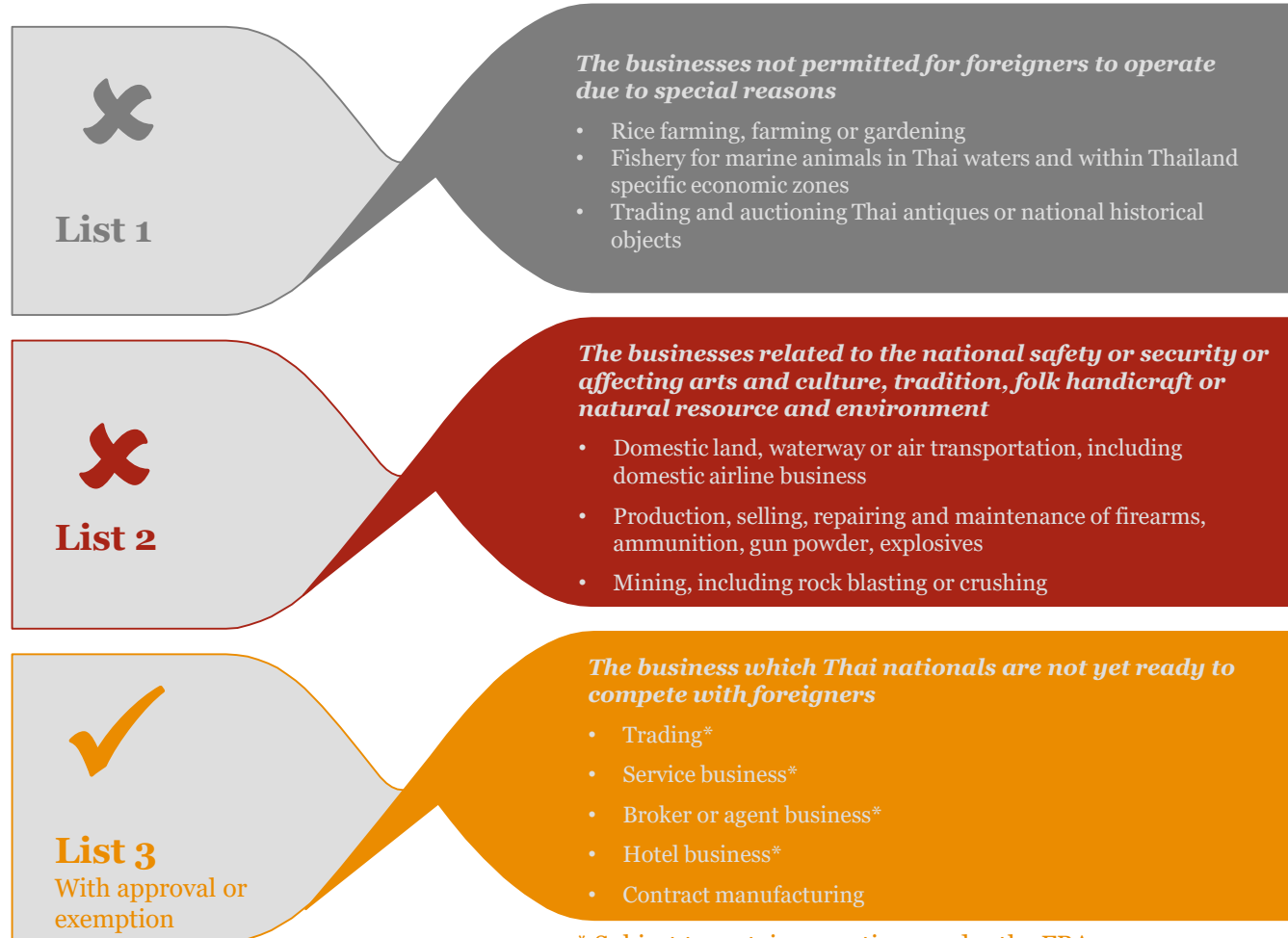
All types of entity has to register for social security fund and workmen compensation fund once it has at least 1 employee.



# Foreign investment control law

## The Foreign Business Act B.E. 2542 (FBA)

Restricted businesses for foreigner

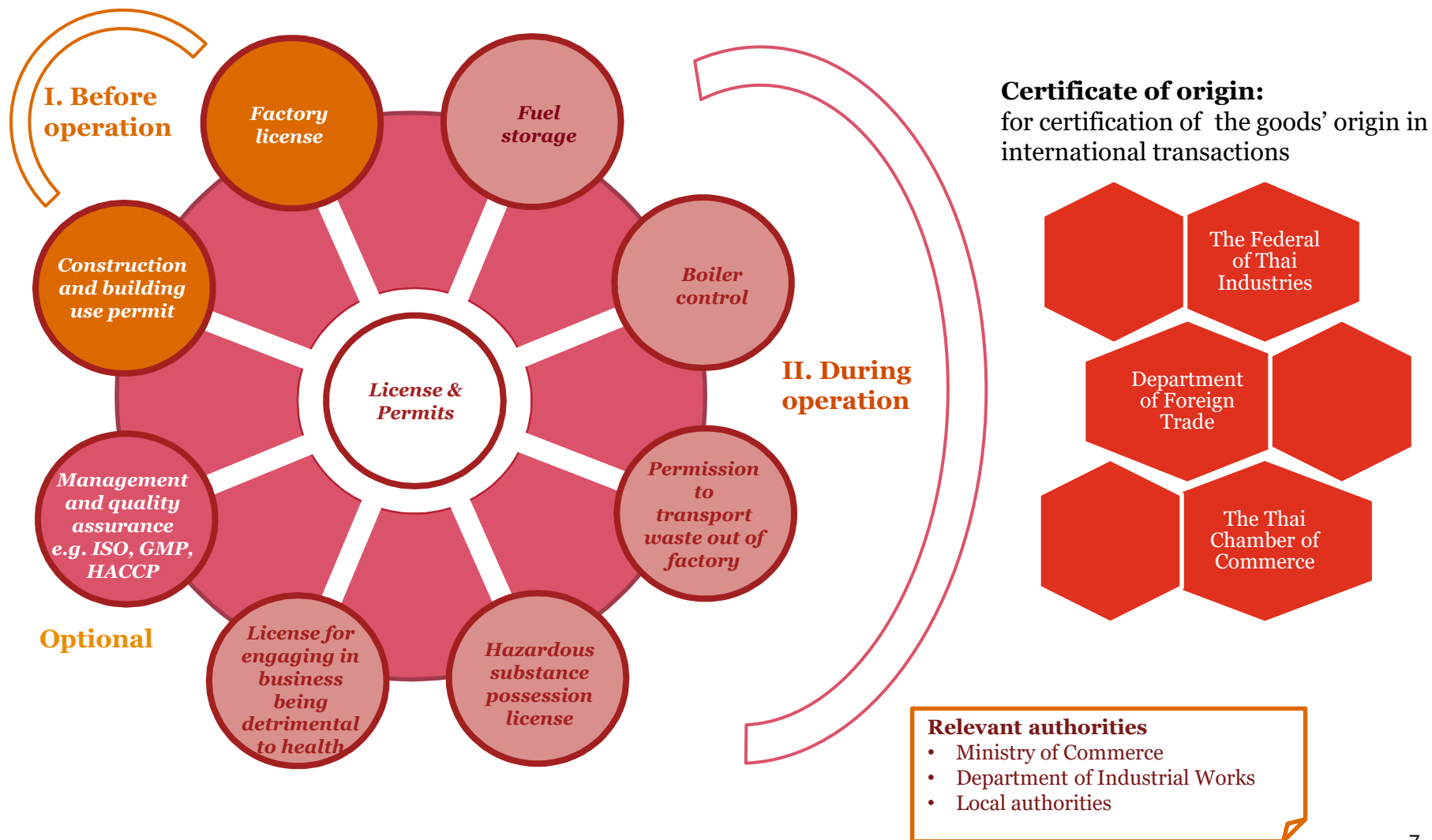


\* Subject to certain exceptions under the FBA

Non-restricted businesses

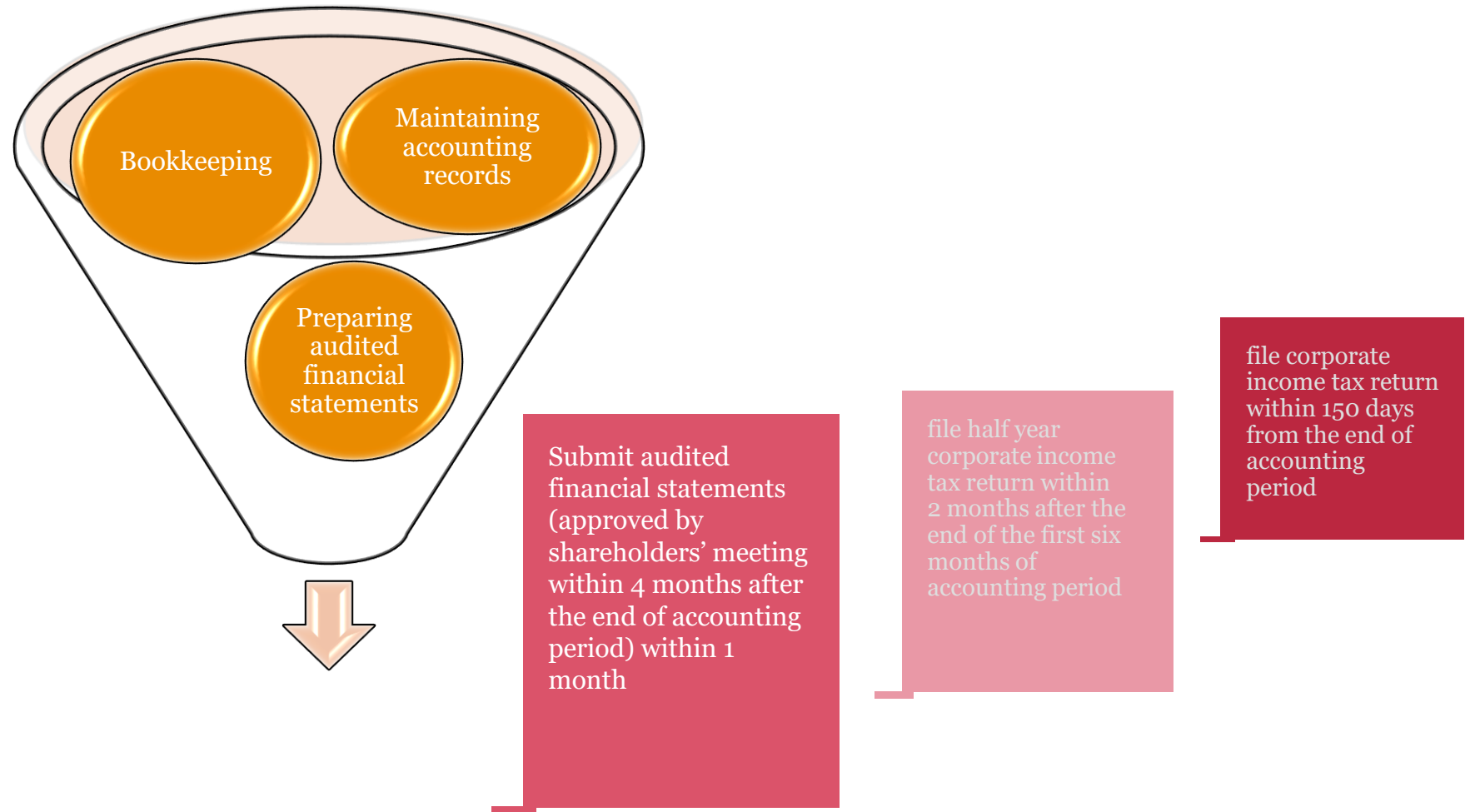


# General licenses relating to manufacturing business



# Statutory Compliances

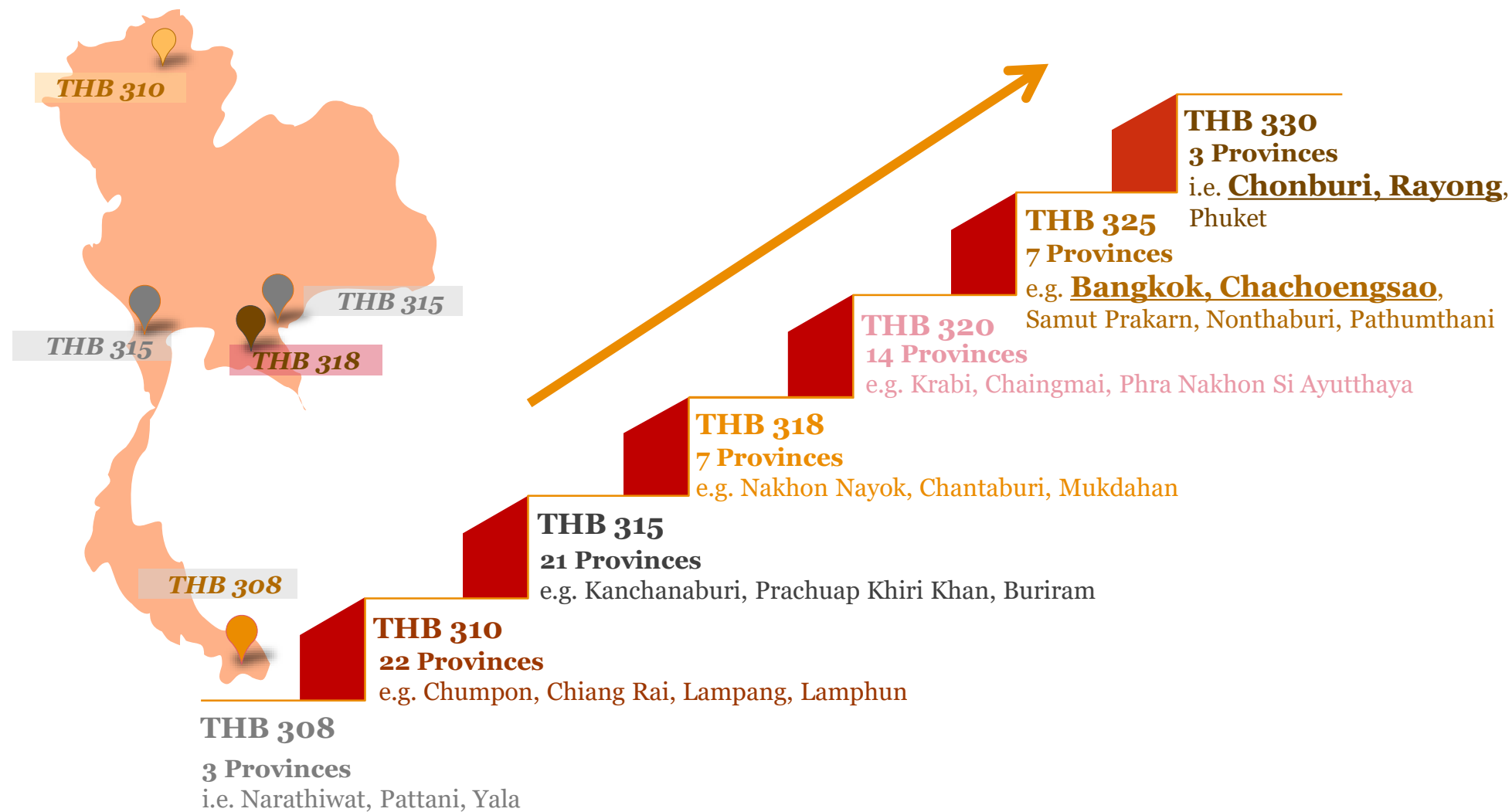
Accounting Act and tax laws





## Thailand minimum wage

The Wage Council's Minimum Wage Rate Announcement (No. 9), effective on 1 April 2018



# Visa and work permit

## General conditions

### ➤ **Non-Immigrant Visa**

Type “B” for business/ working in Thailand

Type “O” for dependents (spouse and children)

### ➤ **Ratio for work permit eligibility:**

THB 2 million registered capital : one work permit for limited company

\* Work permits are waived for branch office, regional office and representative office managers

### ➤ **Ratio for expat visa:**

Thai (4) : Expat (1) for limited company

Thai (1) : Expat (1) for branch office and representative office

## New policies

### **Digital work permit (Bangkok and Chiangmai only)**

- Single window policy
- Apply through BOI Office

### **Smart visa**

- 10 S-Curve targeted industries
- Apply through BOI Office

# SMART Visa

## Business eligible for SMART visa

- Next-generation automotive
- Smart electronics
- Affluent, medical and wellness tourism
- Agriculture and biotechnology
- Food for the future
- Automation and robotics
- Aviation and logistics
- Biofuels and biochemicals
- Digital
- Medical hub

## Type of SMART visa

| Category | Purpose                                   | Privileges                                                                                                                                                                                                                                                                                                                                                                         |
|----------|-------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| T        | Highly-skilled experts (Talents)          | <ol style="list-style-type: none"><li>1. Maximum 4 years (except “S”), but not exceeding the remaining employment/service contract term.</li><li>2. No work permit required for working in endorsed companies or a Thai government agency.</li><li>3. No re-entry permit required.</li><li>4. Expansion from 90 days to one year to report to the Immigration authority.</li></ol> |
| I        | Investors                                 |                                                                                                                                                                                                                                                                                                                                                                                    |
| E        | Senior executives                         |                                                                                                                                                                                                                                                                                                                                                                                    |
| S        | Startup entrepreneurs                     |                                                                                                                                                                                                                                                                                                                                                                                    |
| O        | Spouse and children of SMART Visa holders |                                                                                                                                                                                                                                                                                                                                                                                    |

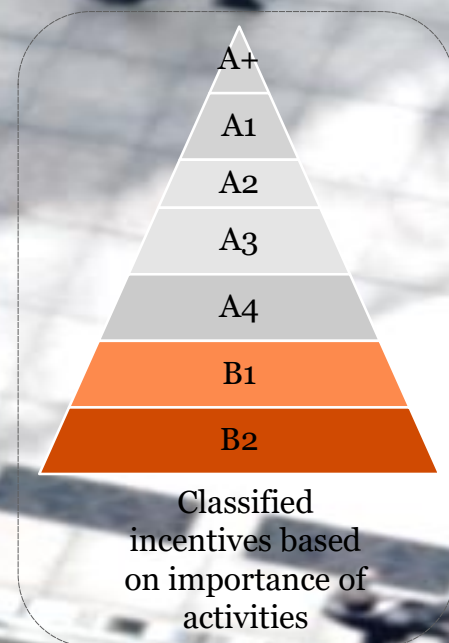
*Remark:*

*Consideration and approval: Subject to qualifications and requirements for each category.*

# Investment promotion laws

The Board of Investment (BOI) classifies 2 groups of incentives, as follows:

## 1. Activities-Based Incentives



## 2. Merit-Based Incentives



## Overview Incentives

### Tax Incentive

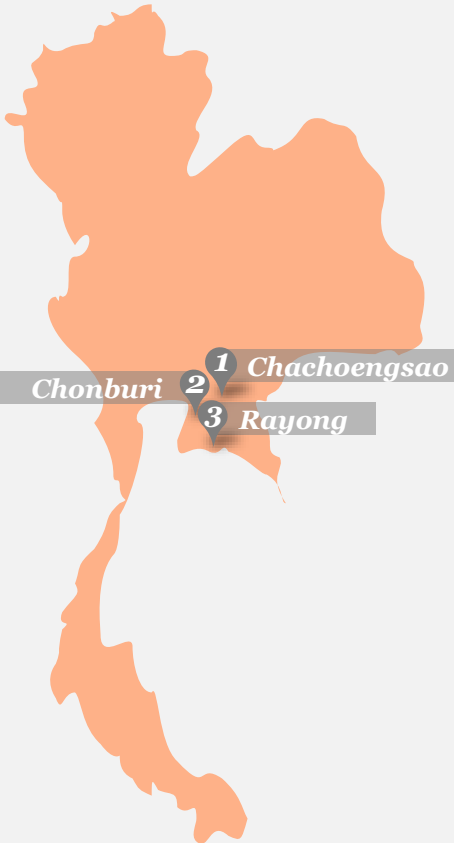
- Exemption from CIT equal to or more than the amount of the investment, excluding the cost of land and working capital, for up to 10 years, depending on the promoted activity.
- 50% reduction in the CIT rate for 5 years from the date on which the tax holiday expires.
- Exemption from import duties on imported machinery.
- Exemption from import duties on raw and essential materials imported for manufacturing for export.
- Reduction of import duties on raw and essential materials by up to 90% for use in manufacturing for domestic sale.
- Exemption from import duties on items used for R&D.
- Exclusion of dividends received from promoted enterprises from taxable income during the period of exemption from CIT and within six months from the date of expiry of any tax holiday period.

### Non-Tax Incentive

- Permission to own land
- Permission to bring into Thailand technical staff and experts to work in the BOI project

# Real estate development for industrial use

Additional incentives in EEC Location

| EEC Location                                                                       | New areas in EEC                                                                                                                                                                                                                                                                                                                                                                                                 |                           | Example                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|  | <ol style="list-style-type: none"> <li><b>Special Industry Promotion Zone</b> <ul style="list-style-type: none"> <li>➢ Eastern Airport City (EECa)</li> <li>➢ Eastern Economic Corridor of Innovation (EECi)</li> <li>➢ Digital Park Thailand (EECd)</li> </ul> </li> <li><b>Target Industry Promotion Zone (EEC Estates)</b></li> <li><b>Industrial Estates or Industrial Area within EEC (IEAT)</b></li> </ol> |                           | <p><b>EECa</b></p> <ul style="list-style-type: none"> <li>• Aircraft or Aerospace Industrial Zone or Industrial Estate</li> </ul> <p><b>EECi</b></p> <ul style="list-style-type: none"> <li>• Science and Technology Park</li> <li>• Digital Park</li> </ul> <p><b>EECd</b></p> <ul style="list-style-type: none"> <li>• Digital Park, Data center</li> <li>• Innovation Incubation Center</li> </ul> <p><b>EEC Estates and IEAT</b></p> <ul style="list-style-type: none"> <li>• Gem and Jewelry Zone</li> <li>• Logistics Park</li> <li>• Movie Town</li> <li>• Rubber City</li> <li>• Environment protection zone</li> </ul> |
|                                                                                    | Additional CIT Incentives (e.g. Digital Park: Activity 7.9.2.2)                                                                                                                                                                                                                                                                                                                                                  |                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                                                    | Area                                                                                                                                                                                                                                                                                                                                                                                                             | Additional CIT incentives |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                                                    | EECa                                                                                                                                                                                                                                                                                                                                                                                                             | 50% reduction 3 years     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                                                    | EECi                                                                                                                                                                                                                                                                                                                                                                                                             | 50% reduction 3 years     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                                                    | EECd                                                                                                                                                                                                                                                                                                                                                                                                             | CIT 4 years               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                                                    | EEC Estates                                                                                                                                                                                                                                                                                                                                                                                                      | 50% reduction 3 years     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                                                    | IEAT                                                                                                                                                                                                                                                                                                                                                                                                             | 50% reduction 3 years     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

# Key considerations of International Business Centre (IBC)



IHQ & ITC



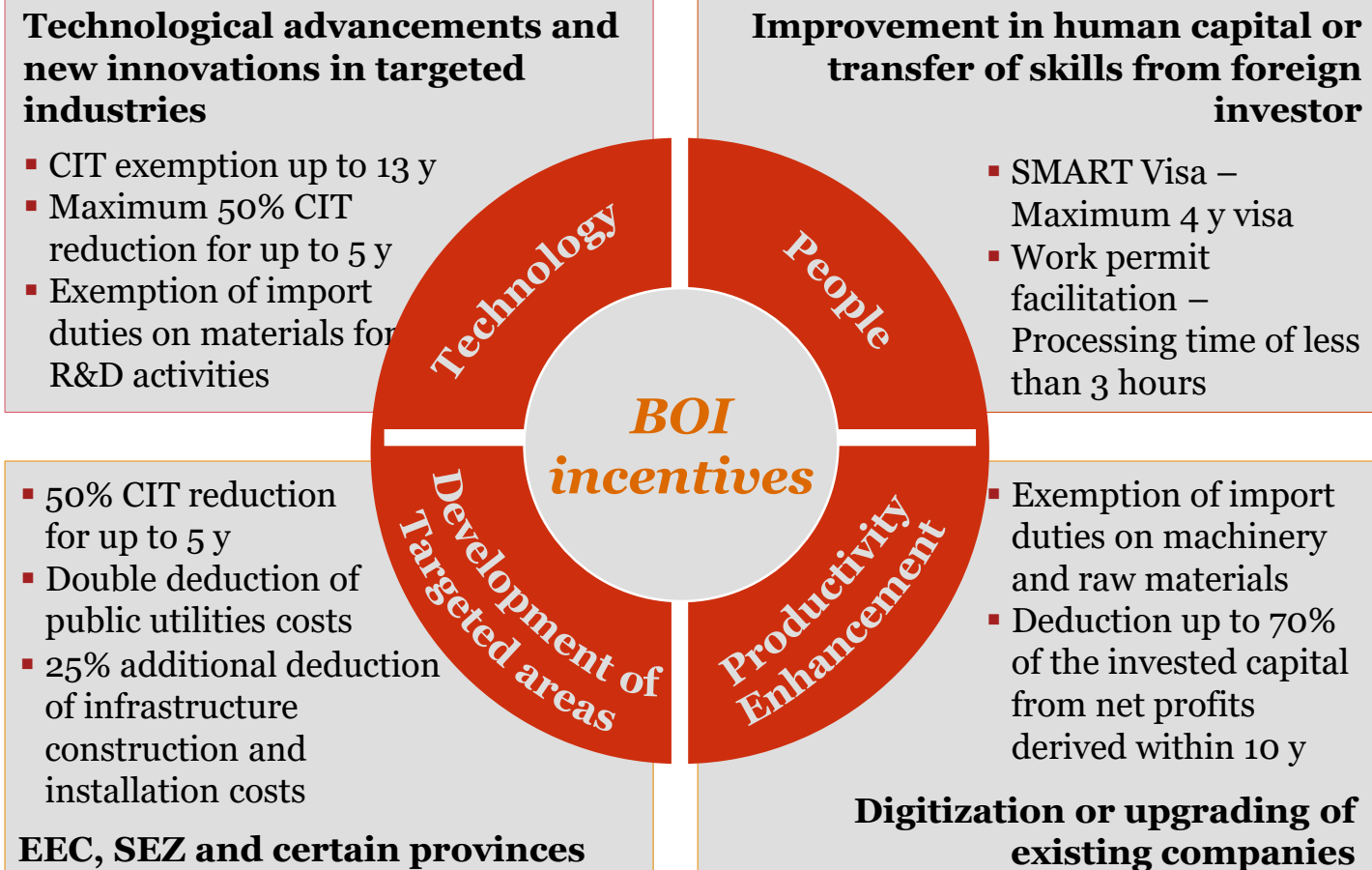
IBC

| Scope of activities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Conditions                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Incentives                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ol style="list-style-type: none"> <li>1) Organisational administration, management and business planning</li> <li>2) Procurement of raw materials and parts</li> <li>3) Research &amp; Development</li> <li>4) Technical support</li> <li>5) Marketing and sales promotion</li> <li>6) Human resources training and development</li> <li>7) Financial advisory</li> <li>8) Analysis and research of economics and investment</li> <li>9) Credit management and control</li> <li>10) Treasury centre</li> <li>11) International trade</li> <li>12) Other support services approved by the RD</li> </ol> | <ul style="list-style-type: none"> <li>• A Thai company incorporated for the purpose of providing supporting services, technical assistance or treasury centre functions to affiliates</li> <li>• At least Baht 10 million paid-up registered capital</li> <li>• <u>Employ at least 10 permanent staff with knowledge and skill for IBC (at least 5 staff for treasury centre)</u></li> <li>• <u>For international trade activity for third parties, it must include at least one of activities in 1) – 10) provided to affiliates</u></li> </ul> | <ul style="list-style-type: none"> <li>• BOI Non-tax privileges (B 1)</li> <li>• <u>No import duty exemption on the import of raw materials for manufacturing products for export</u></li> <li>• Merit-based incentives are not given</li> <li>• <u>Tax privileges under RD no. 674 are as follows:</u></li> <li>• Reduction in the corporate income tax (CIT) rate on qualifying income as follows: <ul style="list-style-type: none"> <li>○ 8% if the IBC incurs expenditure of at least Baht 60 million paid to recipients in Thailand in the accounting period.</li> <li>○ 5% if the IBC incurs expenditure of at least Baht 300 million paid to recipients in Thailand in the accounting period.</li> <li>○ 3% if the IBC incurs expenditure of at least Baht 600 million paid to recipients in Thailand in the accounting period.</li> </ul> </li> <li>• Exemption from CIT on dividends derived by the IBC from affiliates.</li> <li>• Exemption from withholding tax (WHT) on dividends paid by the IBC to a non-resident company out of profits derived from income subject to the reduced rate of CIT.</li> <li>• Exemption from WHT on interest paid by a treasury centre on borrowing which is relented to affiliates.</li> <li>• Exemption from specific business tax on income received by a treasury centre</li> <li>• Personal income tax rate of 15% for expatriate employees working for the IBC</li> <li>• CIT incentives period is 15 years*</li> </ul> |

\*Revocation of benefits year-by-year if conditions are not met in that year. If the company does not meet the conditions for more than one accounting period, or has none of characteristics for operating as an IBC, the tax benefits will be terminated with effect from the first accounting period.



# To support Thailand 4.0 initiative, the BOI has introduced a number of incentives to attract both domestic and foreign investors in 4 key focus areas

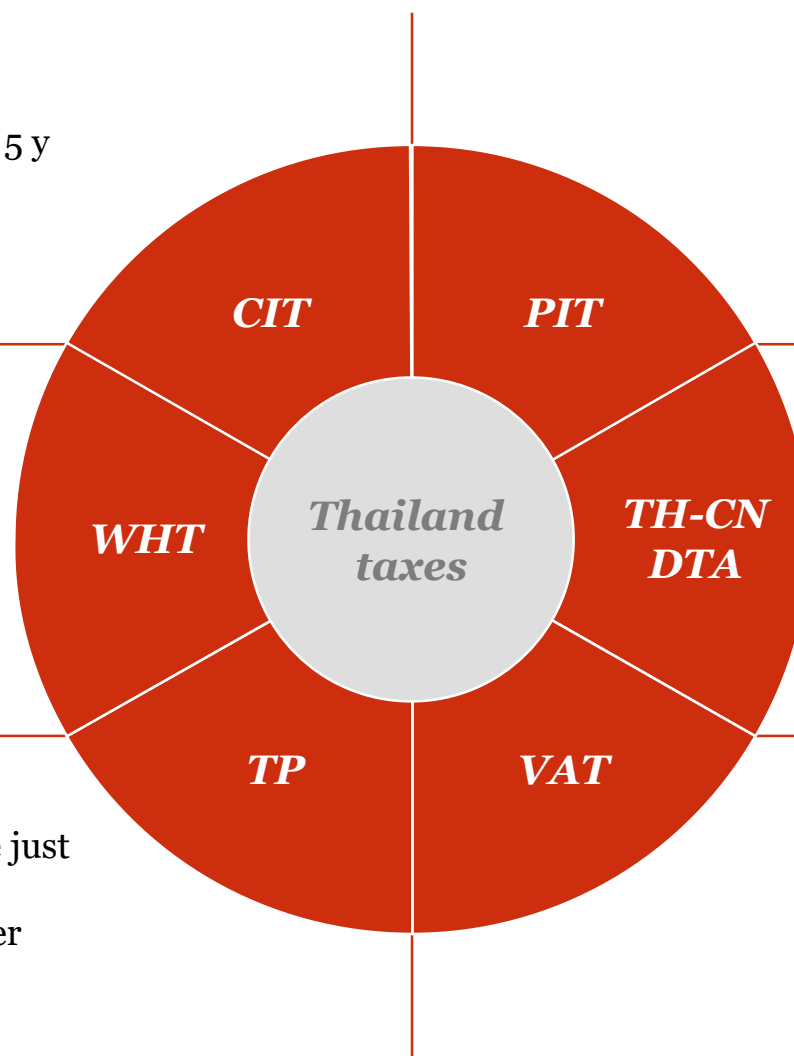


# Thailand – Taxes

- CIT rate 20% (0%, 15%)
- Tax losses carried forward 5 y
- Consolidation - No
- CFC – No
- Thin cap - no

- Dividend 10%
- Interest 1%, 15%
- Service 3%, 15%
- Rental 5%, 15%
- Royalties 3%, 15%
- Capital gains 15%

- Specific TP provisions have just been introduced into the income tax law in November 2018.



- PIT 0% - 35%
- PIT 17% for qualified workers in EEC

- Dividend 10%
- Interest 0%, 10%, 15%
- Royalties 15%
- Capital gains 15%

- VAT 0%, 7%
- Input tax credit or cash refund
- Registered exporter or good exporter status to accelerate VAT refund

# Thailand – Transfer pricing rules

|                                    | Existing rules                                                                                                                                                | New rules                                                                                                                                                    |
|------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Application                        | Up to FY2018                                                                                                                                                  | FY2019 onwards                                                                                                                                               |
| Principle                          | Market price                                                                                                                                                  | Arm's length                                                                                                                                                 |
| Primary adj                        | <ul style="list-style-type: none"> <li>Yes, Revenue officers have power to uplift taxpayers' revenue or reduce taxpayers' expenses to market price</li> </ul> | <ul style="list-style-type: none"> <li>Yes, Revenue officers have power to uplift or reduce taxpayers' revenue and expenses to arm's length price</li> </ul> |
| Corresponding adj                  | DTAs with specific clause only                                                                                                                                | Implicitly allowed under S. 71 bis para 3<br>(DTAs only for cross border)                                                                                    |
| Secondary adj                      | Yes (S. 70, S. 70 bis, S. 65 bis (4))                                                                                                                         | Yes (S. 71 bis para1)                                                                                                                                        |
| Definition of 'related parties'    | S. 39 and TP guidelines Paw. 113                                                                                                                              | S. 71 bis para 2                                                                                                                                             |
| Prescription period for tax refund | 3 y from tax filing due date                                                                                                                                  | 3 y from tax filing due date or 60 days after receiving notice of adjustments                                                                                |

## Existing rules:

- Section 39
- Section 65 bis (4)
- Section 65 ter (13), (14), (15), (19)
- Section 79/3
- TP guidelines Paw. 113/2545

## New rules:

- Section 35 ter
- Section 71 bis
- Section 71 ter
- Ministerial regulations and Director General notifications

# Thailand – Transfer pricing reporting requirements

|                                                         | Existing rules                                                                          | New rules                                                                                                                      |
|---------------------------------------------------------|-----------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|
| TP disclosure form                                      | No                                                                                      | Mandatory - to be submitted with annual tax returns by taxpayers with sales of THB 200 million or more                         |
| TP documentation:                                       | Voluntary                                                                               | Mandatory                                                                                                                      |
| • Local file                                            | Yes                                                                                     | Yes                                                                                                                            |
| • Master file                                           | No                                                                                      | Highly likely                                                                                                                  |
| • CbCR                                                  | No                                                                                      | Highly likely                                                                                                                  |
| Deadline to submit TPD                                  | 1 - 2 months                                                                            | 180 days for RD's first request and 60 days for subsequent request                                                             |
| Penalty for non-compliance with disclosure requirements | None<br>(only penalty and surcharge on tax shortfall from transfer pricing assessments) | Not more than THB 200,000<br>(this will be on top of penalty and surcharge on tax shortfall from transfer pricing assessments) |

## Existing rules:

- TP guidelines Paw. 113/2545
- Practice of RD

## New rules:

- Section 71 ter
- Section 35 ter
- Ministerial regulations and Director General notifications

# Thailand – Transfer pricing documentations (Non-Thai MNE)

TP disclosure form

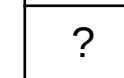
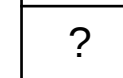
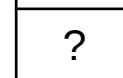
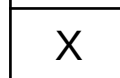


TP documentation\*:

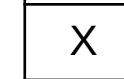
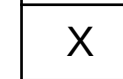
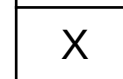
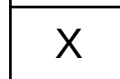
1. LF



2. MF



3. CbCR



\*Expected exemption conditions:

- Effective APA in place
- Domestic related-party transactions between taxpayers with same ETR



<200 MB



200 MB to  
2,000 MB



> 2,000  
MB



> Euro 750  
million

# Thailand – International tax

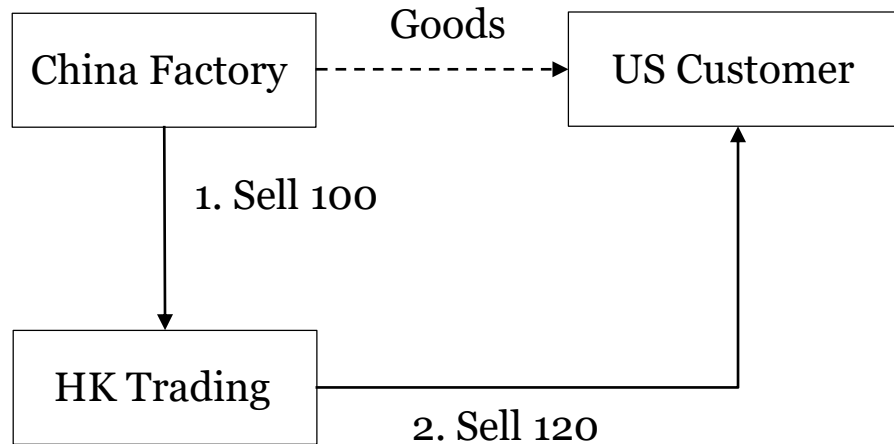
- **Thailand joined BEPS Inclusive Framework in June 2017 and will apply the 4 minimum standards of BEPS.**
  - Action 5 Harmful tax practices
  - Action 6 Treaty abuse
  - Action 13 Transfer pricing - country by country reporting
  - Action 14 Dispute resolution
- **Thailand has not yet signed the MLI (as of October 2018).**



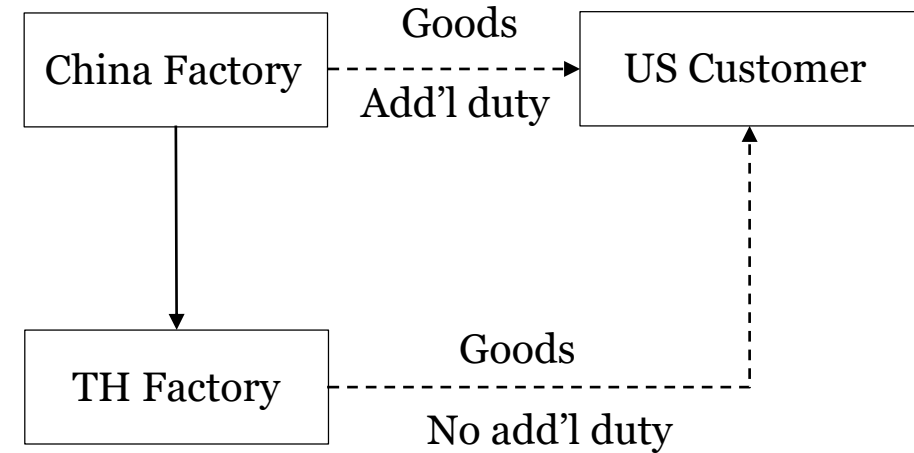
# How to survive the US-China trade war

## Customs and trade considerations

### 1. First Sale For Export ('FSFE' or 'first sale')



### 2. Origin planning / Supply Chain restructuring



# How to survive the US-China trade war

## Customs and trade considerations

### 2. Origin planning / Supply Chain restructuring (Cont'd)

| Duty reduction/exemption            |                                                                                                                           | Duty incentive schemes     |
|-------------------------------------|---------------------------------------------------------------------------------------------------------------------------|----------------------------|
| ASEAN Trade in Goods Agreement      | Thai – New Zealand FTA                                                                                                    | Board of Investment (BOI)  |
| ASEAN – China FTA                   | Thai – Australia FTA                                                                                                      | Free Zone                  |
| ASEAN – Australia - New Zealand FTA | Thai – Peru FTA                                                                                                           | Bonded Warehouse           |
| ASEAN – India FTA                   | Thai – Chili FTA                                                                                                          | Section 12 duty exemptions |
| ASEAN – Korea FTA                   | ASEAN – Hong Kong                                                                                                         | Duty drawback schemes      |
| ASEAN – Japan EPA                   | <br>Effective from<br>1 January 2019 |                            |
| Thai – Japan EPA                    |                                                                                                                           |                            |
| Thai – India FTA                    |                                                                                                                           |                            |

# How to survive the US-China trade war

## Customs and trade considerations

### 2. Origin planning / Supply Chain restructuring (Cont'd)

- Inbound - Leverage on Thailand's existing FTAs and duty incentive / suspension schemes
  - Possibility to import materials/products from China / Hong Kong (e.g. using ASEAN-China FTA or ASEAN-Hong Kong FTA) and other FTA countries with lower duty rates or exemptions
  - Explore sourcing changes based on Thailand's FTA coverage
- Outbound
  - Need to meet non-preferential rules of origin to mitigate impact additional US tariff measures on Chinese originating products
  - 'Substantial transformation' criteria'
    - Manufacturing in China may be adjusted to produce unfinished goods which can be further manufactured in Thailand to effect a 'substantial transformation', conferring a non-Chinese origin on the good
  - Explore options to leverage FTA coverage for other markets to benefit from lower duties

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# How to survive the US-China trade war

## Customs and trade considerations

### 3. Transfer pricing / valuation planning

- The transaction values declared to customs, which are generally derived from the TP policies of companies, may be significantly higher than necessary.
- Re-examining the TP policies and methodologies may result in a possibility to significantly reduce these values and the resultant duty liabilities.
- In addition, certain intangibles, trademarks, patents and technology royalties may be currently included as part of the price of the goods sold.
- There may be opportunities to de-couple these royalty payments from the merchandise sale transaction and limit the dutiability to some lower quantum of royalty based upon customs valuation principles.

# PwC One-Stop Products





## Contact person

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The background of the slide is a photograph of a large cable-stayed bridge under construction. The bridge's two massive concrete pylons are visible, with numerous stay cables fanning out to support the bridge deck. A construction crane is positioned atop one of the pylons. The bridge spans a body of water, and the sky is a clear, pale blue. The image is partially obscured by several semi-transparent geometric overlays: a large dark grey rectangle in the upper left, a horizontal brown band across the middle, and a large black rectangle in the lower left.

Thank you !