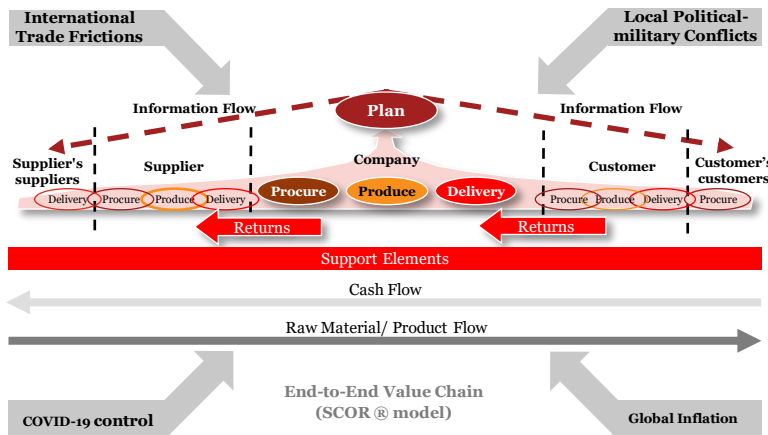


# Supply Chain Transformation

## One-stop Integrated Solution for Strategy, Planning and Execution

### Supply Chain Transformation Opportunities

### Supporting Policies



**The Belt and Road Initiative**

Cooperation and exchanges in resources, talents and capital have been strengthened through export of production capacity and cross-border cooperation in industry

**RCEP**

RCEP and the Belt and Road Initiative bring about additive benefits and promote regional supply chain integration

**Dual Cycle**

Form a dual domestic and international circulation with a large domestic circulation as the mainstay

**Carbon Neutrality**

Seize the opportunity of carbon neutrality and explore cross-border cooperation in the low-carbon and green economy

## One-Stop Integrated Solution

### [From Strategy to Plan]

### [From Plan to Execution]

#### ESG and Sustainable Value Chain Strategy

- Corporate sustainability strategy and goals setting
- Circular economy transformation and collaborative value creation for eco-partnership
- Green supply chain (Green supply chain strategy, transformation and digitalization)

#### Product Development

- Integrated product development and portfolio management (PACE)
- Integrated product development 2.0 (Agile development)
- Digital product development (Digital innovation)

#### Supply Chain Management

- Corporate sustainable supply chain assessment and benchmarking
- Integrated supply chain operating model design (Asset planning, warehouse and logistics network optimization, sustainable supply chain integration)
- Enterprise integrated business planning and digital transformation (IBP)

#### Profitability

- Product and service portfolio optimization (Product and inventory)
- Integrated cost management (Cost saving opportunities of procurement, manufacturing, logistics and customs)
- Lean value chain management (Financial value-driven opportunity)

#### Digital Supply Chain

- Digital operating model (Supply chain control tower, business architecture, system architecture, system selection & implementation)
- Digital procurement (Strategic sourcing and supplier management)
- Digital logistics (Warehouse and logistics network, 3PL management, OMS/TMS)

#### [Site selection and feasibility study]

Suitable countries and regions / feasibility and risk of overseas investments

- Analyze cost, suitability, the macro investment and policy environment
- Study infrastructure and logistics connectivity and efficiency
- Research on land and labor costs
- Identify risks in overseas investment projects, assess risk levels, screen key risks and develop risk management strategies

#### [Indirect Tax] Cash flow improvements

- VAT/GST advice on place and time of supply rules
- VAT/GST advice on country specific registration and compliance reporting

#### [Customs] Customs assessment and trade control risks

- Customs advice on original and targeted countries
- Assess targeted country trade control and sanction risks

#### [Transfer Pricing] Sustainable transfer pricing framework

- Assess the impact of supply chain transformation on domestic entities
- Evaluate feedback from governments across the territory on supply chain transformation/optimization programs and support implementation

#### [Foreign Exchange] Overseas direct investment ("ODI")

- Clarify the management and reporting requirements for overseas investment projects
- Advice on legal and regulatory compliant investment filing

#### [Structure] Tax-efficient investment, financing and operating structure

- Study bilateral tax agreements, local tax laws and regulations to provide legal support for foreign investment restrictions
- Design high tax-efficient investment holding structures and assess the tax effectiveness of the target operating model

#### [Benefits] Host country's investment and tax benefits

- Study the compatibility of proposed investment project with the investment promotion policies of the host country
- Analyze investment and tax incentives under different investment scenarios

#### [Coordinating PMO] A global team of experts for one-stop delivery

- Combine PwC's extensive global network of experts, and coordinating with host country business, tax and legal experts to provide a one-stop service for project evaluation and implementation

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